Work Plan of CCU-PRIDE Project
for
the Financial Year (FY) 2026-2027

Introduction

The Central Coordination Unit of the Private Investment and Digital Entrepreneurship (CCU-PRIDE) Project under implementation at Economic Relations Division (ERD) is responsible for coordination with the Implementing Agencies (IAs) and the World Bank for facilitating the IAs to attain project development objectives. The CCU's main functions are to:

a. Serve as the secretariat to the Project Advisory Committee (PAC);
b. Monitor the progress of the sub-projects' functions- both physical and financial;
c. Prepare quarterly activity reports and results framework reports and submit the reports to the World Bank;
d. Claim funds, make payments, prepare quarterly interim unaudited financial report (IUFR) and submit the report to the World Bank;
e. Coordinate with the Independent Verification Consultant Firm (IVCF)-International, review the reports of the IVCF and send the reports to the World Bank;
f. Convene training both local and foreign on various relevant topics with a view to capacity building, and field visit at home and study visit abroad;
g. Hold project implementation committee (PIC) meeting(s), project progress review meetings and PAC meetings.
h. Prepare Financial Statement (FS), Coordinate audit work and assist IAs in auditing, and ensure timely response to audits;
i. Coordinate with the Implementation Support Review (ISR), Technical and Mid-Term Review Missions of the World Bank;

2.0 Budget Allocation for CCU-PRIDE Project for FY 2026-2027

As per RTAPP the budget allocation for CCU-PRIDE Project for the financial year 2026-2027 is BDT 814.00 lac out of which BDT 808.93 lac is for revenue component and BDT 5.07 lac is for capital component. The project was initially scheduled to be ended on 31 December 2025. After the 2nd Restructuring of the PRIDE Project, the CCU-PRIDE Project has been extended till 30 June 2028. However, Financial Agreement closing date has been extended from 31 December 2025 to 20 December 2027.

3.0 Tasks to be performed in FY 2026-2027

The 'Work Plan' of the CCU-PRIDE Project for FY 2026-2027 has been prepared based on the budgetary provision of the RTAPP and on the basis of the information given to Budget Management Section of the ERD. The main tasks to be performed in FY 2026-2027 are shown below:

Tasks	Q1	Q2	Q3	Q4	Total	Remarks
Sub-Projects' Site Visits	1	1	1	1	4	Four site visits will be completed (one in each quarter).
Local Training	1	2	2	1	6	As many as **06 local training programs** will be arranged. [As per RTAPP, the number of participants may be 25-50 for each training].

Tasks	Q1	Q2	Q3	Q4	Total	Remarks
Local Field Visits	1		1		2	**Two** local field visits will be arranged. [In each field visit, 07-16 numbers of officials could be included]. One field visit will be held in the 1st quarter at NSEZ, Mirsarai, Chattagram.
Foreign Training		1			1	One Foreign training program could be arranged **subject to following the instruction circulated by the Finance Division.** Regarding the number and rank of participants, the decision of the project authority and provision of the RTAPP will be followed.
Foreign Study Visit			1		1	One foreign study visit program could be arranged **subject to following the instruction circulated by the Finance Division.** The RTAPP provision will be followed in selection of the number and rank of participants.
PIC Meeting	1	1	1	1	4	Four PIC meetings will be arranged.
Project Progress Review Meeting	1	1	1	1	4	Four progress review meetings will be arranged.
PAC Meeting		1		1	2	Two PAC meetings will be arranged.
Seminar/ Workshop/ Conference		1	1		2	Two Seminar or Workshop or Conference may be arranged in the 2nd and 3rd quarter of the FY 2026-2027.
Total	**05**	**08**	**08**	**05**	**26**	

4.0 The pictorial representation of the work schedule is shown below:

Task Breakdown	2026-2027			
	Q1	Q2	Q3	Q4
Sub-Projects' Site Visits (4)	1	1	1	1
Local Training (6)	1	2	2	1
Local Field Visits (2)	1		1	
Foreign Training & Study Visit (2)		1	1	
PIC Meeting (4)	1	1	1	1
Project Progress Review Meeting (4)	1	1	1	1
PAC Meeting (2)		1		1
Seminar/ Workshop/ Conference (2)		1	1	

*Arrangement of Foreign Training and Study Visit will depend on the instruction circulated by the Finance Division, Ministry of Finance.

5.0 Justifications and Explanations

a) Site visits to EZs and HTPs/STPs

Various activities have been undertaken in National Special Economic Zone (NSEZ) at Mirsorai. Moreover, activities are going-on in other EZs which are beneficiaries through PRIDE Project under its 'Voucher and Grant Programs'. Establishment of University Innovation Hubs (UIHs), Start-Up and Scale-Up programs, Training programs, Software Technology Parks (STPs) etc. are the main activities under the DEIED Project and Hi-Tech Parks (HTPs) of BHTPA across Bangladesh. Site visits will help in completing these programs and activities in time smoothly. In the FY 2026-2027, Four (04) site visits (one visit in each quarter and/or as per convenience as decided by PC/DPC) will be undertaken. As per the RTAPP, Project Coordinator and Deputy Project Coordinator, Project Officials and Consultants, PIC members and Officials of ERD especially the World Bank Wing will be involved in the visit program.

b) Local Training

In FY 2026-2027, six (06) local training programs will be arranged and the topics of training might be related to Income Tax Assessment and Calculation of VAT, Advanced Training on Microsoft Excel, Public Financial Management, Public Procurement, Public-Private Partnership (PPP), Information Technology (IT) etc. Other topics can be considered as decided by the project authority. In each local training program, as provisioned in the RTAPP, around 50 participants from 02 IAs including NSEZD, DEIED and CCU-PRIDE Project and respective Ministries, ERD, Planning Commission and IMED will be included. An amount of BDT 46.77 lac may be required for 06 local training programs.

c) Local Field Visit

At least two local field visits will be undertaken in different Economic Zones and Hi-Tech Parks to gather practical hands on experience about the activities of the PRIDE project and expedite the progress. The 1st field visit program will be arranged in the 1st quarter of the FY 2026-2027 at NSEZ, Mirsarai, Chattagram. Another field visit program will be undertaken in the 3rd quarter of the financial year. In each field visit program, a maximum number of 10-16 (tentative) officers will be included.

d) Foreign Training

One foreign training program could be arranged as decided by the project authority. As per provision of RTAPP, 12 participants for 09 days (Tentative) could be included in one foreign training program. A total amount of BDT 94.17 lac may be required for an overseas training.

e) Foreign Study Visit

Other than holding one foreign training, one foreign study visit program may be planned as decided by the PC of the CCU-PRIDE Project. As per RTAPP, 12 key officials for 07 Days (tentative) could be included in one foreign study visit. The participants, as per provision of RTAPP, may be included from IAs, CCU-PRIDE Project, related Ministries, ERD, IMED and Planning Commission etc. A total tentative budget of BDT 127.89 lac may be required for an overseas study visit/tour.

f) Seminar/ Workshop/ Conference

Two seminar/ workshop/ conference will be arranged in the 2nd and 3rd quarter of the FY 2026-2027 involving the participants from the Implementing Agencies, Ministries, Divisions, NSEZD and DEIED Projects, Planning Commission, IMED, ERD and other related Ministries/Divisions etc. The topic may be as per the provision of RTAPP or may be selected in consultation with Secretary, ERD.

g) Other functions:

Two (02) Project Advisory Committee meetings once in every half year, and 04 Project Implementation Committee (PIC) meetings, 04 Progress Review meetings will be held as per deadlines.

6.0 Capital Component

In the FY 2026-2027, budget provision in Revenue and Capital Component are BDT 808.93 Lac and BDT 5.07 Lac respectively. Expenditure for project personnel including Consultants, Hiring Charges, Stationery, Computer Consumables, Cleaning & Washing and Entertainment Expenses etc. will be procured on day to day basis, and the budget has been provisioned in the Revenue component. On the other hand, Expenditure for computer & Accessories, Furniture and Office Equipment has been provisioned in the capital component.

7.0 Other Issues

The Independent Verification Consulting Firm (IVCF), Ernst & Young LLP (E&Y) is supposed to verify the DLIs, fund utilization reports and formulate Mid-Term review report & final report. The contract with the IVCF, Ernst & Young LLP (E&Y) is in amendment process as the financing agreement is extended till 20 December 2027 based on the demand.

12.7.2026

Mohd. Ahsan Kibria Siddiqui
Additional Secretary (World Bank Wing) and
Project Coordinator, CCU-PRIDE Project
Economic Relations Division, MOF
Sher-E-Bangla Nagar, Dhaka

Government of the People's Republic of Bangladesh
Ministry of Finance
Economic Relations Division
CCU-PRIDE Project, ERD (1st Revised)

Annual Procurement Plan: Goods

Ministry/ Division	**Ministry of Finance**
Agency	**Economic Relations Divisions**
Project Entity Name & Code	**Project Coordinator**
Project/Programme Name & Code	**CCU-PRIDE Project, ERD (1st Revised), 223042300**

Budget : Development
FY : 2026-27

Package No.	Description of Procurement Package (Goods)	Unit	QTY.	Procurement method & (Type)	Contract Approving Authority	Source of Funds	Estd. Cost in lac Taka	Time Code for Process	Advertise prequal., (if applicable)	Invite/Advertise Tender	Tender Opening	Tender Evaluation	Approval to Award	Notification of Award	Signing of Contract	Total Time to Contract Signature	Time for Completion of Contract
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18
CCU-GD-1A	Procurement of Computer & Accessories (Desktop-1, Laptop-1, Printer-1)	Nos.	3	RFQ	PC	IDA	2.50	Planned Dates		4/Mar/27	11/Mar/27	16/Mar/27	21/Mar/27	24/Mar/27	30/Mar/27		29/Apr/27
								Planned Days		0	7	5	5	3	6	26	30
								Actual Dates									
CCU-GD-2A	Procurement of Furniture (Steel Almirah-01, Chair-10)	Nos	11	RFQ	PC	IDA	1.00	Planned Dates		10/Mar/27	17/Mar/27	22/Mar/27	25/Mar/27	28/Mar/27	3/Apr/27		3/May/27
								Planned Days		0	7	5	3	3	6	24	30
								Actual Dates									
CCU-GD-3A	Procurement of Office Equipment (Air Conditioner- 01)	No.	1	RFQ	PC	RPA (SA)	1.57	Planned Dates		21/Mar/27	28/Mar/27	4/Apr/27	7/Apr/27	10/Apr/27	16/Apr/27		16/May/27
								Planned Days		0	7	7	3	3	6	26	30
								Actual Dates									
CCU-GD-4	Procurement of Training Materials and Stationery Items for 06 batches of Training Program (Framework Agreement)	Batch	6	OTM	PC	RPA (SA)	12.50	Planned Dates		20/Jul/26	3/Aug/26	9/Aug/26	13/Aug/26	17/Aug/26	31/Aug/26		30/Sep/26
								Planned Days		0	14	6	4	4	14	42	30
								Actual Dates									
CCU-GD-5	Procurement of Food & Refreshment for 06 batches of Training Program (Framework Agreement)	Batch	6	OTM	PC	RPA (SA)	12.50	Planned Dates		20/Jul/26	3/Aug/26	9/Aug/26	13/Aug/26	17/Aug/26	31/Aug/26		30/Sep/26
								Planned Days		0	14	6	4	4	14	42	30
								Actual Dates									
	Total						**30.07**										

12.07.2026
Mohd. Ahsan Kibria Siddiqui
Additional Secretary and Project Coordinator
CCU-PRIDE Project, ERD (1st Revised)

Government of the People's Republic of Bangladesh
Ministry of Finance
Economic Relations Division
CCU-PRIDE Project, ERD (1st Revised)

Annual Procurement Plan: Consultaing Service & Indivudual Consultant

Ministry/ Division	**Ministry of Finance**
Agency	**Economic Relations Divisions**
Project Entity Name & Code	**Project Coordinator**
Project/Programme Name & Code	**CCU-PRIDE Project, ERD (1st Revised), 223042300**

Budget : Development
FY : 2026-27

Package No	Description of Procurement Package	Unit	Qty	Procurement Method (Type)	Contract Approving Authority	Source of Funds	Est. Cost in LacTK.	Time Code for Process	Advertise of EOI	Issue of RFP	Proposal Opening	Proposal Evaluation	Opening Financial Proposal	Negotiation	Approval	Signature of Contract	Total time to Contract Signature	Time for Completion of Contract
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Consultilng Services- Credit # 6676-BD																		
CCU-S3A	Selection of Consultant for Independ	No.	1	QCBS Open Internatio nal	HOPE/ Division	RPA (SA)	585.20	Planned Dates	27-Jul-26	25-Sep-26	9-Nov-26	19-Dec-26	29-Dec-26	5-Jan-27	19-Jan-27	16-Feb-27		17-Dec-27
								Planned Days	0	60	45	40	10	7	14	28	204	290
								Actual Dates										
CCU-S8	Selection of Consultant for Internal Audit Firm	No.	1	QCBS Open, National	PC	RPA (SA)	25.00	Planned Dates	10-Aug-26	14-Sep-26	14-Oct-26	13-Nov-26	23-Nov-26	28-Nov-26	5-Dec-26	19-Dec-26		1-Jul-27
								Planned Days	0	35	30	30	10	5	7	14	131	180
								Actual Dates										
Individual Consultant (IC)																		
CCU-S1A	Financial Management Specialist	PM	12	National, Open, IC	PC	RPA (SA)	60.00	Planned Dates	20-Aug-26	20-Aug-26	10-Sep-26	30-Sep-26	30-Sep-26	7-Oct-26	12-Oct-26	9-Nov-26		23-Nov-27
								Planned Days		0	21	20	0	7	5	28	90	365
								Actual Dates										
Total							**670.20**											

12.07.2026
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